## revenue

GoA Grant
Interest on GIC
Withdrawal from Reserves
TOTAL Revenue

## EXPENDITURES

## CAPITAL EXPENSES

Computers \& Hardware
Office Furniture
Phone/Internet Hardware
total capital expenses
OPERATING EXPENSES
STAFFING COSTS
Salary
Benefits
Board Chair
total staffing costs

OFFICE LEASE
OFFICE OPERATING COST
General Operating Costs
Professional Fees
TOTAL OFFICE OPERATION COSTS

TRAVEL COSTS

MEETING COSTS
Meeting Venue/Catering Per Diem
total meeting costs
CONSULTANT COSTS
Growth/ Servicing Plan
Regional Initiatives
REF Consultants
TOTAL CONSULTANT COSTS

CONTINGENCY

TOTAL EXPENDITURE

| 2021 Budget | 2021 Q1 Budget | 2021 Q1 Actuals | Q1 Variance |
| :---: | :---: | :---: | :---: |
| \$1,500,000.00 | \$0.00 | \$0.00 | \$0.00 |
| \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| \$650,000.00 | \$0.00 | \$0.00 | \$0.00 |
| \$2,150,000.00 | \$0.00 | \$0.00 | \$0.00 |
| \$6,000.00 | \$1,500.00 | \$0.00 | \$1,500.00 |
| \$6,000.00 | \$1,500.00 | \$0.00 | \$1,500.00 |
| \$3,000.00 | \$750.00 | \$0.00 | \$750.00 |
| \$15,000.00 | \$3,750.00 | \$0.00 | \$3,750.00 |
| \$655,000.00 | \$169,000.00 | \$168,383.58 | \$616.42 |
| \$117,000.00 | \$29,250.00 | \$28,443.30 | \$806.70 |
| \$140,000.00 | \$35,000.00 | \$47,394.00 | -\$12,394.00 |
| \$912,000.00 | \$233,250.00 | \$244,220.88 | -\$10,970.88 |
| \$87,000.00 | \$21,750.00 | \$18,398.67 | \$3,351.33 |
| \$36,000.00 | \$9,000.00 | \$6,036.71 | \$2,963.29 |
| \$30,000.00 | \$7,500.00 | \$0.00 | \$7,500.00 |
| \$66,000.00 | \$16,500.00 | \$6,036.71 | \$10,463.29 |
| \$35,000.00 | \$8,750.00 | \$0.00 | \$8,750.00 |
| \$55,000.00 | \$13,750.00 | \$0.00 | \$13,750.00 |
| \$55,000.00 | \$13,750.00 | \$3,000.00 | \$10,750.00 |
| \$110,000.00 | \$27,500.00 | \$3,000.00 | \$24,500.00 |
| \$250,000.00 | \$62,500.00 | \$0.00 | \$62,500.00 |
| \$500,000.00 | \$125,000.00 | \$0.00 | \$125,000.00 |
| \$100,000.00 | \$25,000.00 | \$0.00 | \$25,000.00 |
| \$850,000.00 | \$212,500.00 | \$0.00 | \$212,500.00 |
| \$75,000.00 | \$18,750.00 | \$0.00 | \$18,750.00 |
| \$2,150,000.00 | \$542,750.00 | \$271,656.26 | \$271,093.74 |

Notes:
1 There were two Board Chairs for January and February.

